CABINET

The following decisions were taken by the Cabinet on Tuesday, 21 June 2016 and will take effect on 30/06/16 unless the call-in procedure has been triggered. **CALL-IN DEADLINE: 29/06/16.**

The following represents a summary of the decisions taken by the Cabinet. It is not intended to represent the formal record of the meeting but to facilitate the call-in process. The formal minutes will be published in due course to replace this decision sheet.

County Members wishing to request a call-in on any of these matters, should contact the Senior Manager for Scrutiny or relevant Democratic Services Officer.

The Cabinet at its meeting on Tuesday, 21 June 2016 considered the following matters and resolved:

• **PUBLIC QUESTIONS** (Item 4b)

A question was received from Mrs Susan Darling and a response is attached as Appendix 1.

• REPORTS FROM SCRUTINY BOARDS, TASK GROUPS, LOCAL COMMITTEES AND OTHER COMMITTEES OF THE COUNCIL (Item 5)

Three reports were received from the Council Overview Board relating to:

- 1. Investment Strategy: Property Portfolio (Appendix 2). The Cabinet response is attached as Appendix 3.
- 2. Annual Report of the Shareholder Board (Appendix 4). The Cabinet response is attached as Appendix 5.
- 3. Trust Fund Task Group Report (Appendix 6). The Cabinet response is attached as Appendix 7.

One report was received from the Economic Prosperity, Environment and Highways Board relating to the Highways and Transport: Revised Asset Management Strategy (Appendix 8). The Cabinet Member response is attached as Appendix 9.

• SUSTAINABILITY AND TRANSFORMATION PLANS (Item 6)

- 1. That the update on the emerging NHS Sustainability and Transformation Plans (STPs) be noted.
- 2. That authority be delegated to the Chief Executive, in consultation with the Leader of the Council and Cabinet Member for Wellbeing and Health, to sign off the STPs on behalf of the Council through its membership of the relevant STP Transformation / Programme Boards.

Reasons for Decisions:

The deadlines and tight timescales for the preparation and submission of NHS

Sustainability and Transformation Plans necessitate the recommendation included in this report to delegate authority to sign off the STPs on behalf of the Council ahead of the deadline for submission to NHS England.

[The decisions on this item can be called in by the Social Care Services Scrutiny Board]

• WEST EWELL INFANT AND NURSERY SCHOOL (Item 7)

That, subject to the agreement of the detailed financial information for the expansion as set out in Part 2 of this agenda, the business case for the provision of an additional two forms (240 places) of junior places in Ewell planning area be approved.

Reasons for Decisions:

The proposal supports the Authority's statutory obligation to provide sufficient school places to meet the needs of the population in Epsom and Ewell borough.

[The decision on this item may be called in by either the Council Overview Board or the Education and Skills Scrutiny Board]

• LINDON FARM, ALFORD - BUSINESS CASE FOR SUPPORTED LIVING ACCOMMODATION FOR ADULTS WITH AUTISM (Item 8)

- That agreement to invest to build long term supported living accommodation for ten adults with autism and high support needs at Lindon Farm be approved.
- 2. That authority be delegated to the Chief Property Officer, in consultation with the Cabinet Member for Business Services and Resident Experience for awarding the contract for developing the site and construction of the supported living accommodation.
- 3. That authority be delegated to the Strategic Director for Adult Social Care and Public Health, in consultation with the Cabinet Member for Adult Social Care, Wellbeing and Independence to award the contract for the provision of care services to the residents once construction has been completed.

Reasons for Decisions:

The site offers an opportunity to build supported living accommodation for ten adults with autism and high support needs to:

- Enable individuals to live in Surrey near their families and support network, rather than out of county.
- Provide supported living accommodation with appropriate space and a range of activities for residents, whilst they are also supported to be part of their local community.
- Deliver long term savings in the provision of their care and support.

[The decision on this item may be called in by either the Council Overview Board or the Social Care Services Scrutiny Board]

• HIGHWAYS AND TRANSPORT ASSET MANAGEMENT STRATEGY (Item 9)

- 1. That the 15-year Highway and Transport Asset Management Strategy, as set out in Annex 1 to the submitted report, be approved.
- 2. That the revised allocation of capital budgets from 2017 onwards as outlined in paragraph 20 of the submitted report, be approved.
- 3. That minor future amendments to the strategy, within the overall resource allocation, can be made by the Strategic Director of Environment and Infrastructure, in consultation with the Cabinet Member for Highways, Transport and Flooding.

Reasons for Decisions:

To ensure that we manage our assets effectively with the resources available, and that this is aligned to our business plan, delivers the councils corporate goals, and reflects national best practice.

The success of Operation Horizon to reduce the length of the network in need of structural repair to 12% means we can now rebalance investment across the different asset types to achieve the best outcomes for Surrey over the next 15 years.

To enable us to demonstrate to the Department for Transport (DfT) that we have embedded asset management principles into our core policies and procedures. This will help deliver value for money and ensure our DfT funding allocations are not reduced unnecessarily.

[The decision on this item may be called in by the Economic Prosperity, Environment and Highways Scrutiny Board]

AWARD OF A CONTRACT FOR SHORT TERM VEHICLE HIRE (Item 10)

That the contract be awarded to the following three suppliers:

- Lot 1: Europear, for the provision of passenger car hire, light commercial vehicles, general on road and 4x4. The Contract to commence on 1 August 2016.
- Lot 2: 4 x 4 with off road capability: Scot Group Ltd, trading as Thrifty Car and Van Rental are recommended for award. The Contract to commence on 1 August 2016.
- Lot 3: UK Minibus hire: Sixt Hire Ltd is recommended supplier for award. The contract to commence on 1 August 2016.

Reasons for Decisions:

A comprehensive procurement process using the Crown Commercial Services pre-established Vehicle Hire Framework was conducted. This has involved Surrey County Council conducting a mini-competition in accordance with Surrey County Council's own Procurement Standing Orders and also in adherence to the relevant legislative requirements. The recommendations provide best value for money for the Council following a combined quality/price evaluation process.

The bid from the preferred suppliers offers saving and value for money over the full contract term. Full financial details are included in Part 2. In summary, the lifetime contract value is £2.6m and this represents a saving of £48,000 in the first year.

The preferred suppliers have demonstrated they are able to deliver the high standard of service expected by Surrey County Council and will work with the Council over the full contract duration to make continuous improvements and add value.

[The decision on this item may be called in by either the Council Overview Board or the Economic Prosperity, Environment and Highways Scrutiny Board]

• AWARD OF A CONTRACT FOR LEASE AND FLEET MANAGEMENT (Item 11)

That the contract for the provision of lease vehicles and fleet management services be awarded to Automotive Leasing Ltd (trading as Leaseplan).

Reasons for Decisions:

A comprehensive procurement process using a Crown Commercial Services Framework was conducted. This has involved conducting a mini-competition in accordance with Surrey County Council's Procurement Standing Orders and in adherence to EU Procurement Contract Regulations. The recommendations provide best value for money for the Council following a combined quality and price evaluation process.

The bid from the preferred supplier offers value for money over the full contract term. Full financial details are included in Part 2.

The preferred supplier has demonstrated they are able to deliver the high standard of service expected by Surrey County Council and will work with the Council over the full contract duration to make continuous improvements and add value.

[The decision on this item may be called in by either the Council Overview Board or the Economic Prosperity, Environment and Highways Scrutiny Board]

• ANNUAL REPORT OF THE SHAREHOLDER BOARD (Item 12)

That the Annual Report of the Shareholder Board, attached as Annex A to the submitted report, be endorsed and that the Cabinet present the report to Council at its meeting on 12 July 2016.

Reasons for Decisions:

To inform the Council about the activities of the Shareholder Board.

The Shareholder Board has been established in accordance with best practice governance to ensure effective oversight and alignment with the strategic objectives and values of the Council.

[The decisions on this item can be called in by the Council Overview Board]

• ANNUAL GOVERNANCE STATEMENT 2015/16 (Item 13)

- That the 2015/16 Annual Governance Statement, attached as Annex A to the submitted report, be approved and signed by the Leader of the Council and the Chief Executive for inclusion in the Statement of Accounts.
- 2. That the Audit and Governance Committee continue to monitor the governance environment and report to the Cabinet, Cabinet Member or Scrutiny Board as appropriate.

Reasons for Decisions:

There is a statutory duty to annually review and report on governance through an Annual Governance Statement. The identification of areas for focus and continuous improvement ensures high standards of governance.

[The decisions on this item can be called in by the Council Overview Board]

• FINANCE AND BUDGET MONITORING REPORT FOR MAY 2016 (Item 14)

That the report be noted, including the following:

- 1. That the forecast revenue budget for 2016/17 was a £1.3m underspend, as set out in the Annex, paragraph 1, of the submitted report.
- 2. That forecast efficiencies and service reductions for 2016/17 were £83.5m, as set out in the Annex, paragraph 20, of the submitted report.
- 2. That the Adult Social Care Service had reviewed the hourly charge for provision of extra care services operated in-house by the Council and updated it to reflect these services' current operating costs and that the revised hourly charge would be £16.10, as set out in the Annex, paragraph 10, of the submitted report.
- 3. That the transfer of £4.8m from the Investment Renewals Reserve to the Budget Equalisation Reserve, as set out in the Annex, paragraph 8, of the submitted report, be approved.
- 4. That the following Highways and Transport capital virements be approved:
 - £0.66m from bridge strengthening to highways maintenance, as set out in the Annex, paragraph 28, of the submitted report.
 - £1.03m from Government grants to highways maintenance, as set out in the Annex, paragraph 29, of the submitted report.
 - £1.71m from highways maintenance to strategic economic plan schemes, as set out in the Annex, paragraph 30, of the submitted report.

Reasons for Decisions:

This report is presented to comply with the agreed policy of providing a monthly budget monitoring report to Cabinet for approval and action as necessary.

[The decisions on this item can be called in by the Council Overview Board]

• LEADER / DEPUTY LEADER / CABINET MEMBER DECISIONS TAKEN SINCE THE LAST CABINET MEETING (Item 15)

That the decisions taken by Cabinet Members since the last meeting, as set out in Annex 1 of the submitted report, be noted.

Reasons for Decisions:

To inform the Cabinet of decisions taken by Cabinet Members under delegated authority.

• EXCLUSION OF THE PUBLIC (Item 16)

RESOLVED that under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following items of business on the grounds that they involve the likely disclosure of exempt information under paragraph 3 of Part 1 of Schedule 12A of the Act.

WEST EWELL INFANT SCHOOL (EPSOM AND EWELL) - BASIC NEED EXPANSION PROJECT (Item 17)

- 1. That the business case for the project to expand West Ewell Infant and Nursery School by 240 places, at a total cost as set out in the submitted report, be approved.
- 2. That the arrangements by which a variation of up to 10% of the total value be agreed by the Deputy Chief Executive and Strategic Director for Children, Schools and Families, in consultation with the Cabinet Member for Schools, Skills and Educational Achievement, the Cabinet Member for Business Services and Resident Experience and the Leader of the Council.

Reasons for Decisions:

The proposal delivers and supports the Authority's statutory obligation to provide sufficient school places to meet the needs of the population in the Ewell and NW Epsom area.

[The decision on this item may be called in by either the Council Overview Board or the Education and Skills Scrutiny Board]

• LINDON FARM, ALFORD (Item 18)

- 1. To fund investment, as detailed in the submitted report, to build long term supported living accommodation for ten adults with autism and high support needs at Lindon Farm.
- 2. That authority be delegated to the Chief Property Officer, in consultation with the Cabinet Member for Business Services and Resident Experience for awarding the contract for developing the site and construction of the supported living accommodation.
- 3. That authority be delegated to the Strategic Director for Adult Social Care and Public Health, in consultation with the Cabinet Member for Adult Social Care, Wellbeing and Independence to award the contract for the

provision of care services to the residents once construction has been completed.

Reasons for Decisions:

The site offers an opportunity to build supported living accommodation for ten adults with autism and high support needs to:

- Enable individuals to live in Surrey near their families and support network, rather than out of county.
- Provide supported living accommodation with appropriate space and a range of activities for residents, whilst they are also supported to be part of their local community.
- Deliver long term savings of £0.4m per annum in the provision of their care and support.

[The decision on this item may be called in by either the Council Overview Board or the Social Care Services Scrutiny Board]

AWARD OF A CONTRACT FOR SHORT TERM VEHICLE HIRE (Item 19)

Resolution and Reasons for Decisions, as set out in the Part 1 report (item 10).

• AWARD OF A CONTRACT FOR LEASE AND FLEET MANAGEMENT (Item 20)

Resolution and Reasons for Decisions, as set out in the Part 1 report (item 11).

- WOKING TOWN CENTRE REGENERATION (Item 21)
 - 1. That the increase in the Phase 1 loan funding requested be provided to Bandstand Square Developments Ltd.
 - 2. That the Director of Legal, Democratic and Cultural Services be authorised to approve appropriate contractual amendments to extend the loan facility.

Reasons for Decisions:

The increase in the loan facility provided by Surrey County Council (SCC) has been requested in order to provide the finance necessary to bring forward enabling works and to complete the procurement of a prime construction contractor. These activities are in addition to the previously agreed Phase 1 works which delivered the land acquisition required for the development, the planning consents necessary and the construction of a new Fire Station.

The full project will deliver a large scale regeneration of the town centre, improving the long-term viability of the existing retail offer in the town and attracting external investment to develop further housing.

SCC's financing costs associated with providing the Phase 1 loan facility will be offset by interest payments received from the Joint Venture.

[The decision on this item may be called in by the Council Overview Board]

PROPERTY TRANSACTIONS (Item 22)

- That Surrey County Council provides equity investment and a long-term loan up to the sum stated, to its wholly owned property company, Halsey Garton Property (HGP) Ltd, as outlined in paragraphs 10 to 12 of the submitted report.
- 2. That Legal Services be authorised to agree appropriate contractual arrangements for the provision of financing on behalf of the Council with funds to be released upon the completion of appropriate due-diligence in relation to the property acquisition.
- 3. That HGP be authorised to acquire the long leasehold interest in the property for a purchase cost including associated costs of purchase, as detailed in the submitted report.

Reasons for Decisions:

The provision of financing to the Council's property company to facilitate the proposed investment acquisition is in accordance with the Council's Investment Strategy and provides an asset that will contribute to the creation of a diversified portfolio over time to spread risk.

The investment will deliver an ongoing income to the Council, enhancing financial resilience in the longer term.

[The decision on this item may be called in by the Council Overview Board]

Public Questions

Question (1) from Susan Darling:

What is the legal position and Surrey County Council policy on decisions of Cabinet and/or Council which have been adopted on the basis of information provided in Council papers which is subsequently found to be wrong or unproven.

Reply:

Councillors are required to take reasonable decisions, informed by all relevant material considerations and disregarding any irrelevant matters. This is evidenced by information provided in reports to meetings and by oral presentations and deliberations at meetings. The legal position flows from an analysis of these and any other relevant legal requirements at the time, and so can only be determined on a case by case basis. Bearing in mind the legal position it would not be sensible to have a written policy for the specific circumstances outlined in Mrs Darling's question.

Mr David Hodge Leader of the Council 21 June 2016

COUNCIL OVERVIEW BOARD

Item under consideration: INVESTMENT STRATEGY: PROPERTY PORTFOLIO

Date Considered: 1 June 2016

- 1. At its meeting on 1 June 2016 the Council Overview Board reviewed the performance of the Council's investment strategy and property portfolio.
- 2. The Board supported the principle of a broad portfolio of investments to provide a revenue stream for the Council, but expressed disappointment with the returns achieved to date.
- 3. In a part two discussion the Council Overview Board queried the levels of return on a number of the investments made in property by the Council and by its property company, Halsey Garton, since the investment strategy was agreed.
- 4. The Board did not feel that the figures contained in the confidential annex were easy to reconcile with the figures provided to Cabinet when taking individual investment decisions. The Board considers that it would be helpful to have a clearer analysis of what the Cabinet had originally anticipated in terms of income and what had been realised on a year by year basis.

5. The Board agreed the following recommendation to the Cabinet:

That a report be presented to the Cabinet on an at least annual basis with a transparent and accessible summary of actual income compared to anticipated returns, to enable the Cabinet to review the performance of the investments made and consider whether any adjustments need to be made to the investment strategy.

STEVE COSSER
Chairman of the Council Overview Board

CABINET RESPONSE TO COUNCIL OVERVIEW BOARD

INVESTMENT STRATEGY: PROPERTY PORTFOLIO (considered by Council Overview Board on 1 June 2016)

COMMITTEE RECOMMENDATIONS:

That a report be presented to the Cabinet on an at least annual basis with a transparent and accessible summary of actual income compared to anticipated returns, to enable the Cabinet to review the performance of the investments made and consider whether any adjustments need to be made to the investment strategy.

RESPONSE:

I would like to thank the board for their comments and scrutiny of the reports provided which outlined progress being made to deliver an income from property investment in the longer term. I would also like to thank the board for their support and confirm that the returns are in line with expectations. The Investment Strategy is managed on behalf of the council by the Investment Advisory Board who consider detailed reports on performance once per quarter. Summary financial information about the Investment Strategy is included in the Finance and Budget Monitoring report reviewed by Cabinet on a monthly basis.

David Hodge Leader of the Council 21 June 2016

COUNCIL OVERVIEW BOARD

Item under consideration: ANNUAL REPORT OF THE SHAREHOLDER BOARD

Date Considered: 1 June 2016

- 1. At its meeting on 1 June 2016 the Council Overview Board considered the Shareholder Board's annual report with the Leader and Deputy Leader of the Council alongside the Strategic Finance Manager, who also acts as Secretary the Shareholder Board, as witnesses.
- 2. The Council Overview Board discussed the governance structure and noted the overlap in membership with the Cabinet as the Shareholder Board and Investment Advisory Board are effectively sub-groups of the Cabinet. The Council Overview Board highlighted the problematic scenario whereby the individual financial performance of the companies could not be scrutinised directly by the Council Overview Board.
- 3. The Council Overview Board considered the performance information submitted on each of the companies in the annual report with the Shareholder Board representatives and noted the difficulties faced by Surrey Choices in particular and identified this organisation for further scrutiny.
- 4. The Scrutiny Board considered the level of detail provided on the financial results of the companies to be insufficient. The Board therefore asks that the Cabinet support its request that the future presentation of financial information to the Council Overview Board should be improved, including the addition of a column showing the return on the investment/capital for each company.

STEVE COSSER
Chairman of the Council Overview Board

Appendix 5

CABINET RESPONSE TO COUNCIL OVERVIEW BOARD

ANNUAL REPORT OF THE SHAREHOLDER BOARD (considered by Council Overview Board on 1 June 2016)

COMMITTEE RECOMMENDATIONS:

The Scrutiny Board considered the level of detail provided on the financial results of the companies to be insufficient. The Board therefore asks that the Cabinet support its request that the future presentation of financial information to the Council Overview Board should be improved, including the addition of a column showing the return on the investment/capital for each company.

RESPONSE:

I would like to thank the board for their comments and scrutiny of the Shareholder Board report. The Shareholder Board will continue to provide information to the Council Overview Board in so far as this is publically available and not commercially sensitive.

David Hodge Leader of the Council 21 June 2016

COUNCIL OVERVIEW BOARD

Item under consideration: TRUST FUND TASK GROUP REPORT

Date Considered: 1 June 2016

At its meeting on 1 June 2016 the Council Overview Board considered the report of its Trust Fund Task Group. Members of the Task Group alongside the Deputy Director of Finance discussed the findings with the rest of the Board.

The Board discussed the proposals formulated by the Task Group and agreed that they offered the best opportunity to bring the trusts managed by the Council back into effective use.

The Board agreed that the Community Foundation for Surrey was the best organisation to administer the funds as they have the expertise and track record to ensure the funds are delivered to those in need and as closely to their original objectives as possible.

The Board also noted that as the Council may become the trustee of new funds in the future that a policy should be in place for the transfer of these funds too.

The Board agreed the following recommendations and asks the Cabinet to agree:

- a) That trust funds for which the County Council is the sole trustee, excluding the Lingfield Guest House and Looked After Children funds, be transferred to the Community Foundation for Surrey (CFS), and that officers be authorised to begin the liaison with the CFS to ensure this is actioned at the earliest possible date.
- b) That a further report outlining the proposals in relation to those trust funds where the Council is not the sole trustee be submitted in due course, following discussions with the other trustees.
- c) That, where a new trust fund is bequeathed to the Council, the presumption should be that the trust fund is transferred - under the same principles recommended for the current trust funds - to the Community Foundation for Surrey.

Subject to Cabinet agreement to the above recommendations the Council Overview Board will monitor these arrangements on an ongoing basis and make recommendations to the Cabinet as appropriate.

STEVE COSSER
Chairman of the Council Overview Board

CABINET RESPONSE TO COUNCIL OVERVIEW BOARD

TRUST FUND TASK GROUP REPORT (considered by Council Overview Board on 1 June 2016)

COMMITTEE RECOMMENDATIONS:

The Board agreed the following recommendations and asks the Cabinet to agree:

- c) That trust funds for which the County Council is the sole trustee, excluding the Lingfield Guest House and Looked After Children funds, be transferred to the Community Foundation for Surrey (CFS), and that officers be authorised to begin the liaison with the CFS to ensure this is actioned at the earliest possible date.
- d) That a further report outlining the proposals in relation to those trust funds where the Council is not the sole trustee be submitted in due course, following discussions with the other trustees.
- c) That, where a new trust fund is bequeathed to the Council, the presumption should be that the trust fund is transferred - under the same principles recommended for the current trust funds - to the Community Foundation for Surrey.

Subject to Cabinet agreement to the above recommendations the Council Overview Board will monitor these arrangements on an ongoing basis and make recommendations to the Cabinet as appropriate.

RESPONSE:

Cabinet has carefully considered the recommendations of the Council Overview Board following its receipt of the Trust Fund Task Group Report on 1 June 2016 and wishes to make the following amendment:

That in view of the considerable work which has been undertaken in recent months by Cabinet Members and officers in respect of the Henrietta Parker Trust, including scrutiny by the Education and Skills Board, and the Tulk Fund Trust for which a report was considered at the Cabinet Meeting on 26 April, 2016, these two funds should be added to two excepted funds of Lingfield Guest House and Looked After Children and not be transferred to the Community Foundation for Surrey, and that the activities of these two additional trusts be reviewed after two years to ensure that they have been properly managed and have disbursed funds to suitable projects in accordance with their respective aims and objectives.

Mary Lewis, Cabinet Associate for Children, Schools and Families Wellbeing, on behalf of Linda Kemeny, Cabinet Member for Schools, Skills and Educational Achievement 21 June 2016

ECONOMIC PROSPERITY, ENVIRONMENT AND HIGHWAYS BOARD

Item under consideration: HIGHWAYS AND TRANSPORT - REVISED ASSET MANAGEMENT STRATEGY [Item 9]

Date Considered: 9 June 2016

Key points raised during the discussion:

- The board were updated on revisions to the asset management strategy for the highways and transport service. It was stated that the strategy had to be refreshed so it was in line with best practice and enabled the service to receive maximum funding from the Department of Transport (DfT).
- Members of the board congratulated officers on the strategy produced.
 The Board were invited to email the Director of Highways with any locally specific comments they may have.
- The board discussed the strategy in detail and asked for clarification where appropriate.
- It was explained that the revised asset management strategy supported the delivery of the services 5 year strategic business plan 2016-21 which in turn was aligned to the councils corporate priorities.

Recommendation:

The Economic Prosperity, Environment and Highways Board recommends that Cabinet endorse and approve:

- a. the Asset Management Strategy
- b. the revised allocation of capital budgets from 2017 onwards
- that any minor future amendments to the strategy can be made by the Strategic Director of Environment and Infrastructure in consultation with the Cabinet Member for Highways, Transport and Flooding Recovery.

David Harmer

Chairman of the Economic Prosperity, Environment and Highways Board

CABINET RESPONSE TO ECONOMIC PROSPERITY, ENVIRONMENT AND HIGHWAYS BOARD

HIGHWAYS AND TRANSPORT – REVISED ASSET MANAGEMENT STRATEGY (considered by Economic Prosperity, Environment and Highways Board on 9 June 2016)

COMMITTEE RECOMMENDATIONS:

The Economic Prosperity, Environment and Highways Board recommends that Cabinet endorse and approve:

- a. the Asset Management Strategy
- b. the revised allocation of capital budgets from 2017 onwards
- that any minor future amendments to the strategy can be made by the Strategic Director of Environment and Infrastructure in consultation with the Cabinet Member for Highways, Transport and Flooding Recovery.

RESPONSE:

We agree that it is important that we manage our highway assets in the most efficient and effective way possible within the available budgets to ensure that residents get the best value for money in terms of highways services. We also believe that it is important that the County is able to demonstrate to the Department for Transport that we are managing our highway assets in accordance with national best practice to ensure that we achieve the maximum level of capital funding available. The Asset Management Strategy and revised allocation of capital budgets will help to ensure that these priorities are met.

May I thank the Economic Prosperity Environment and Highways Board for their comments and their continued interest in maintaining a safe road network in Surrey.

John Furey Cabinet Member for Highways, Transport and Flooding 21 June 2016

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